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Special District Member

Wilma Chan  
County Member

Jerry Thorne  
City Member

Tom Pico  
Public Member

Executive Officer

Mona Palacios

AGENDA 6 November 13, 2014

November 3, 2014

Honorable Commissioners  
Alameda Local Agency Formation Commission

Subject: **Eden Township Healthcare District: Provisional SOI Update**

Dear Commissioners:

On November 14, 2013, the Alameda Local Agency Formation Commission (LAFCo) considered an update of the sphere of influence (SOI) for the Eden Township Healthcare District (ETHD). At that meeting, the Commission made required SOI and municipal service review (MSR) determinations, and adopted a provisional SOI for the District (see Attachment 1 – Resolution 2013-14). The provisional SOI included the following condition:

*The District report back to LAFCo by June 30, 2014 on progress made on implementing the District's strategic plan priorities and related action plan as adopted by the District Board of Directors on May 15, 2013.*

Attachment 2 is a letter from ETHD dated November 5, 2014 which provides an update on the District's strategic plan implementation. Also attached are letters of support for ETHD received by LAFCo. Dev Mahadevan, the District's Chief Executive Officer, will provide additional information at the November 13<sup>th</sup> LAFCo meeting.

Recommendation

Receive the District's update and provide direction to staff regarding ETHD's provisional SOI.

Sincerely,

Mona Palacios

Executive Officer

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- Attachments:
1. LAFCo resolution 2013-14
  2. ETHD letter dated November 4, 2014
  3. Various correspondence

Honorable Commissioners

November 3, 2014

Page 2

cc: Dev Mahadeven, Chief Executive Officer, Eden Township Healthcare District  
Interested Parties  
Nat Taylor, LAFCo Planner  
Andrew Massey, LAFCo Legal Counsel

**ALAMEDA LOCAL AGENCY FORMATION COMMISSION  
RESOLUTION NO. 2013-14**

**Adopting Municipal Service Review Determinations, Sphere of Influence Determinations, and  
Updating the Sphere of Influence for the Eden Township Healthcare District**

**WHEREAS**, Government Code Section 56425 et seq. requires the Local Agency Formation Commission (LAFCo) to develop and determine the sphere of influence (SOI) of each local governmental agency under LAFCo jurisdiction within the County; and

**WHEREAS**, Government Code Section 56425(g) requires that LAFCo review and update adopted SOI boundaries, as necessary, not less than once every five years; and

**WHEREAS**, Government Code Section 56430 requires that a municipal services review (MSR) be conducted prior to or in conjunction with a SOI update; and

**WHEREAS**, LAFCo conducted a municipal services review of the services provided by the Eden Township Healthcare District; and

**WHEREAS**, the Eden Township Healthcare District has a SOI that is coterminous to the District's jurisdictional boundary; and

**WHEREAS**, no change in regulation, land use or development will occur as a result of updating the District's SOI; and

**WHEREAS**, in the form and manner prescribed by law, the Executive Officer has given notice of a public hearing by this Commission regarding the SOI update action; and

**WHEREAS**, the MSR determinations, the SOI determinations and the SOI update was duly considered at a public hearing held on November 14, 2013; and

**WHEREAS**, the Alameda LAFCo heard and received all oral and written protests, objections and evidence that were made, presented or filed, and all persons present were given an opportunity to appear and be heard with respect to any matter pertaining to said action.

**NOW, THEREFORE, BE IT RESOLVED, DETERMINED AND ORDERED** that the Alameda LAFCo hereby:

1. Adopt the following MSR determinations:
  - a. *Growth and Population Projections*
    - i. As of 2010, the population within Eden Township Healthcare District (ETHD) was 360,113. Based on ABAG growth projections the population of ETHD is anticipated to be 437,897 by 2035.
    - ii. ETHD reported that growth patterns had not been affecting service demand in the last few years. Limited growth is anticipated by the District within the ETHD boundary area in the next several years; however, no formal projections were made.
    - iii. Castro Valley and Eden areas are mostly built out, and limited growth is anticipated from potential infill development. Future moderate growth is expected in the San Lorenzo area due to an increase in retail at San Lorenzo Village Center and a rise in student population. Increase in retail at a shopping plaza may cause additional population move into the area for work and/or pleasure.

- b. Location and Characteristics of Any Disadvantaged Unincorporated Communities Within or Contiguous to the Sphere of Influence
  - i. Using Census Designated Places, Alameda LAFCo determines that there are no disadvantaged unincorporated communities that meet the basic state-mandated criteria within the County. Alameda LAFCo recognizes, however, that there are communities in the County that experience disparities related to socio-economic, health, and crime issues, but the subject of this review is municipal services such as water, sewer, and fire protection services to which these communities, for the most part, have access.
- c. Present and Planned Capacity of Public Facilities and Adequacy of Public Services, Including Infrastructure Needs and Deficiencies
  - i. With occupancy rates of 89, 67 and 60 percent in the three ETHD rental properties, the District appears to have enough capacity to serve the medical office rental demand. Although the regional supply of office space is unknown, because there is still office space available for rent in ETHD's buildings it can be inferred that additional capacity exists to satisfy possible demand for medical space.
  - ii. Due to legal fees, ETHD suspended grant giving in FY 10-11. It did not have enough financial capacity to provide grants to community organizations. Grantmaking resumed in FY 11-12.
  - iii. The ETHD's grant giving services appear to be adequate as it employs effective grant management measures, such as internal control systems, pre-grant review, pre-award process, managing performance, and assessing and using results.
  - iv. Infrastructure needs include minor tenant improvements in Eden Medical Building and Dublin Gateway Center.
- d. Financial Ability of Agency to Provide Services
  - i. ETHD reported that its financing levels were adequate to deliver services. Although because of the high legal fees the District suffered a large operating loss in FY 10-11, all legal fees are now paid off and ETHD is expecting its expenditures to decrease and revenues to increase due to increase in rents and higher occupancy rates in its rental properties.
  - ii. ETHD does not receive any property tax, special tax, or benefit assessment income. Its main source of revenues is rental income from rental properties.
  - iii. In FY 10-11, ETHD's expenses exceeded revenues by over \$5 million. The operating loss was \$4.4 million. In FY 12-13, the operating loss was \$2.3 million, while overall expenses exceeded revenues by \$3.5 million.
  - iv. At the end of FY 10-11, ETHD had an unrestricted cash balance of \$16 million, which constitutes about 24 months of operating expenditures that included salaries and benefits, purchased services, rental property operation and management, grants, and depreciation.
  - v. Current District's long-term debt amounts to \$44.9 million. In addition, ETHD owes Sutter Health \$17 million in damages, which are expected to be paid off over the course of 12 years.
- e. Status and Opportunities for Shared Facilities
  - i. ETHD shares its resources through grant funding with various community and healthcare organizations and hospitals.
  - ii. ETHD collaborated with other healthcare providers to try to keep St. Rose Hospital from closing.
  - iii. No further opportunities for shared facilities were identified.
- f. Accountability for Community Services, Including Governmental Structure and Operational Efficiencies
  - i. ETHD is governed by a five-member Board of Directors. The Board updates constituents, solicits constituent input, discloses its finances, and posts some of its public documents on its website.

- ii. In addition to maintaining status quo, three governance structure options with regards to ETHD were identified: 1) Annexation of City of Dublin by ETHD; 2) Dissolution; and 3) Consolidation with Washington Township HD.
  - iii. ETHD demonstrated accountability in its cooperation with LAFCo's information requests.
- 2. Adopt a provisional coterminous SOI, as generally depicted in Exhibit A attached hereto, with the following condition:
  - a. The District report back to LAFCo by June 30, 2014 on progress made on implementing the District's strategic plan priorities and related action plan as adopted by the District Board of Directors on May 15, 2013.
- 3. Consider the criteria set forth in Government Code Section 56425(e) and determine as follows:
  - a. *The present and planned land uses in the area, including agricultural and open-space lands* – The District has no land use authority. City and County policies support the provision of adequate healthcare for City and County residents. City and County plans include land uses and population growth needing supportive healthcare services.

There is substantial agricultural and open space land within the District. Hospital and healthcare services are needed in all areas, and do not, by themselves induce or encourage growth on agricultural or open space lands.

Services are already being provided so growth inducement is not a factor. No Williamson Act contracts will be affected.

- b. *The present and probable need for public facilities and services in the area* –As indicated by demand for ETHD's grant funding services and rental properties, there is a present and anticipated continued need for the services offered by ETHD.
  - c. *The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide* – ETHD is not a direct provider of health care services. The District funds healthcare services through grants and provides office space to healthcare providers and clinics through rental agreements.

Rental properties appear to have sufficient capacity to satisfy community need. Although the regional supply of office space is unknown, because there is still office space available for rent in ETHD's buildings it can be inferred that additional capacity exists to satisfy possible additional demand for medical space.

ETHD engages in effective grant management based on its use of adequate grant management practices, such as internal control systems, pre-grant review, pre-award process, performance management and result assessment. Of those projects that the District funded through grants, 100 percent of the projects were completed to the satisfaction of ETHD.

- d. *The existence of any social or economic communities of interest in the area* – ETHD primarily serves constituents in central Alameda County. Communities of interest include healthcare agencies that receive grants, healthcare providers who rent medical offices, and patients and clients who are served in these medical offices and through grantmaking.
  - e. *Nature, location, extent, functions & classes of services to be provided* – ETHD provides grant funding to local healthcare organizations that benefit constituents within the District boundaries. ETHD also owns medical rental properties in San Leandro, Dublin and Castro Valley which it leases to doctors and other healthcare providers.

ETHD provides services outside of its boundaries in the City of Dublin through the Dublin Gateway Center.

4. Determine, as lead agency for the purposes of the California Environmental Quality Act (CEQA), that update of the agency's SOI and the related MSR are categorically exempt under Sections 15061(b)(3) and 15306, Class 6 of the CEQA Guidelines.
5. Direct staff to file a Notice of Exemption as lead agency under Section 15062 of the CEQA Guidelines.

\* \* \* \* \*

This Resolution was approved and adopted by the Alameda Local Agency Formation Commission at the public hearing held on November 14, 2013, at 7051 Dublin Blvd., Dublin, California on the motion made by Commissioner Miley, seconded by Commissioner Wieskamp, and duly carried.

Ayes: 7 (Commissioners Miley, Wieskamp, Haggerty, Johnson, Marchand, Thorne, Sblendorio)  
Noes: 0  
Excused: 0

/Sblend Sblendorio/

Sblend Sblendorio, Chair, Alameda LAFCo


Approved as to Form:

By:

  
\_\_\_\_\_  
Andrew Massey, LAFCo Legal Counsel

**CERTIFICATION:** I hereby certify that the foregoing is a correct copy of a resolution adopted by the Alameda Local Agency Formation Commission, Oakland, California.

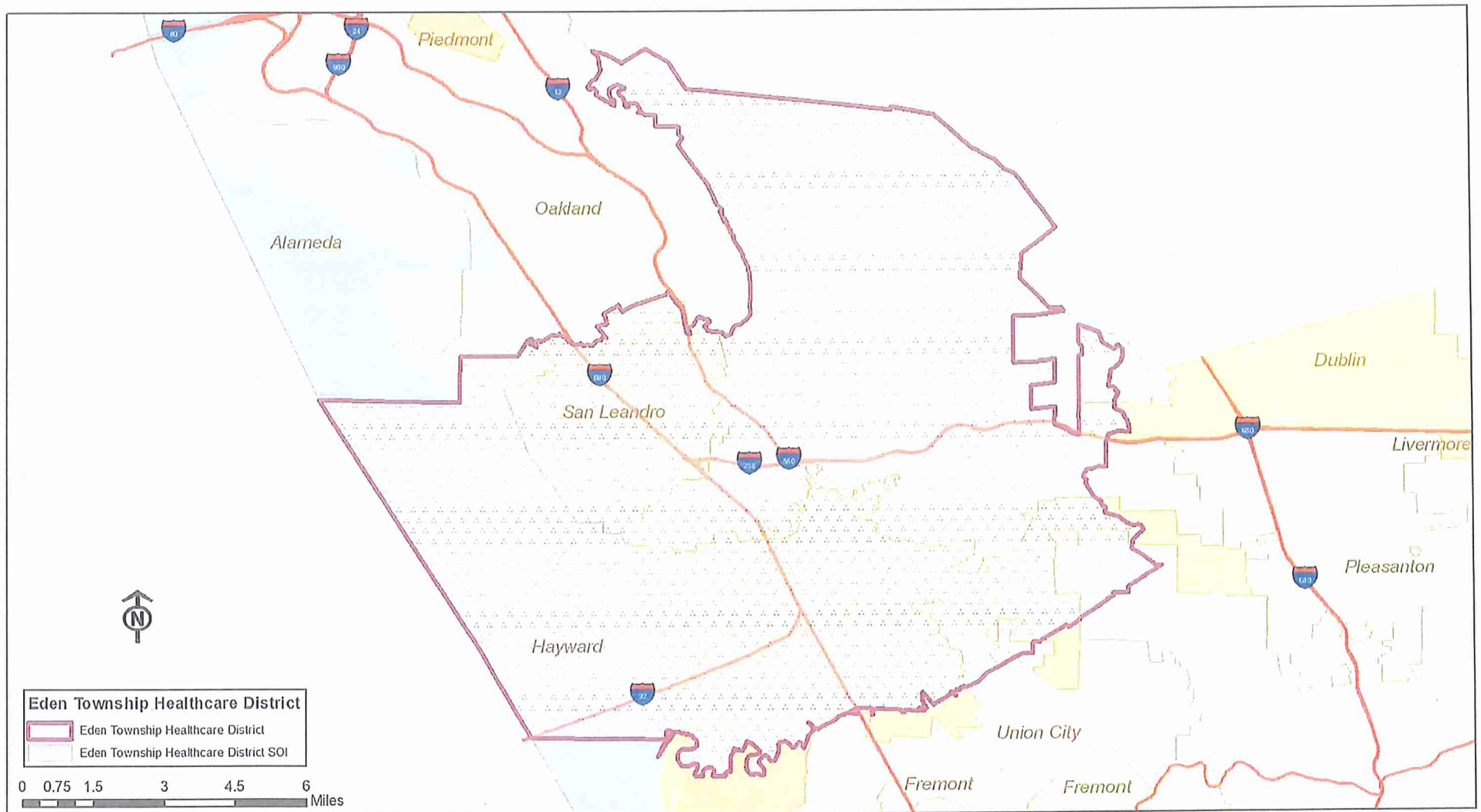
Attest:

  
\_\_\_\_\_  
Mona Palacios, LAFCo Executive Officer

Date:

12/4/2013

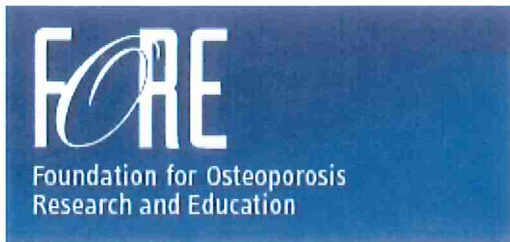
## Eden Township Healthcare District and Provisional SOI November 2013



\*Agency sphere equals the service area boundary

Created for Alameda LAFCo by the Alameda County Community Development Agency





October 6, 2014

Mona Palacios, Executive Director  
Alameda County LAFCo  
1221 Oak Street, Room 555  
Oakland CA 94612

mona.palacios@acgov.org

*Re: Eden Township Healthcare District*

Dear Ms. Palacios:

On behalf of the Foundation for Osteoporosis Research and Education (FORE), I am writing in support of the good work that the Eden Township Healthcare District (ETHD) does in support of underserved older adults.

We have had the opportunity to provide services through a 2006 grant that allowed us to 1) make health care screening more accessible, especially to the underserved; 2) deliver preventive health services to high-risk populations, with specific and measurable outcomes that advance the health and wellness of these populations; and, 3) collaborate with other county organizations to meet identified needs.

With the help of the ETHD, we were able to connect to a variety of venues that provide services to the underserved and were able to conduct bone density screening for 747 older adults and include bilingual support in Spanish, Korean and Chinese. Well over the 500 we expected to reach. We found that more than half of the participants were at increased fracture risk and received information about next steps to reduce their risk.

The reporting mechanism in place by ETHD is sufficiently rigorous to ensure that grantees are able to provide cost effective services and document outcomes.

I hope you continue to support their good work in Alameda County as well.

Sincerely,

Kathleen Cody, MBA  
Executive Director  
510-808-5300



# JOHAN KLEHS & COMPANY, INC.

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## STRATEGY • GOVERNMENT RELATIONS

August 17, 2014

Ms. Mona Palacios, Executive Officer  
Local Agency Formation Commission of Alameda County  
1221 Oak Street, Room 555  
Oakland, CA 94612

Dear Ms. Palacios:

The Eden Township Healthcare District (Eden) is in the process of a municipal service review (MSR) and a sphere of influence review (SOI) by the Alameda County Local Agency Formation Commission (LAFCO). These are part of a five year review of all special districts in Alameda County.

As a lifetime resident of Alameda County; former Member of the San Leandro City Council, Member of the State Assembly, Chair of the Board of Equalization, and recently serving a variety of public and private sector clients, I have a historically unique perspective of the role of Eden and the services it provides to the community. I strongly support the continuation of the Eden district as a vital provider of healthcare needs in Alameda County.

Like you and perhaps the other Members of LAFCO, I too have asked the question, "Why should the Eden Township Healthcare District continue to operate even though it no longer operates a hospital? Why should its elected Board of Directors even be allowed to exist?"

The Eden District was originally formed in 1948 by the residents of Castro Valley, Hayward, San Leandro and San Lorenzo to build and operate Eden Hospital. Eden Hospital opened its doors in 1954 and grew to meet the ever changing needs of the diverse people of its communities. In 1976, the District Board voted to discontinue the collection of property taxes to support the hospital. The growth of programs and services without tax support was especially remarkable with the emergence of managed care and other regulatory forces that put financial strain on community hospital

In 1997, the people of the District engaged Sutter Health to share their mission, values, and beliefs in community-based hospitals. The voters formalized this marriage by a favorable public vote and joined Sutter Health to create a not-for-profit corporation to operate the Eden Medical Center. Since January 1998, the medical center has operated as a private, not-for-profit entity and an affiliate of Sutter Health.

This fruitful union allowed Eden to establish the permanent Community Health Fund endowment to benefit the health and wellness needs of the people of the District. Eden has given more than \$8.6 million in health-related grants to non-profit and public agencies in the area. The funds have supported a range of organizations from community health clinics to meals on wheels including education to prevent disease and maintain health.

Eden sold the Eden Medical Center and its related assets to Sutter Health in 1998. Since then, Eden has been responsible for monitoring underserved community health care needs and funding them appropriately. Eden continued to respond to the needs of its community by getting Sutter Health to build a new replacement hospital for the Eden Medical Center, which opened to the public in December 2012. Eden spent nearly \$30 million from 2004 to 2014 to keep San Leandro Hospital open as an acute general hospital. Eden helped St. Rose Hospital restructure its debt by contributing \$1.5 million in 2009. It further extended an emergency loan to help St. Rose Hospital meet its payroll in 2011.

Eden does all of this work with a five member elected Board of Directors, three part time staff, and an operating budget of only \$1 million.

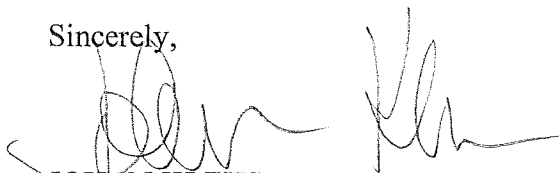
The LAFCO review will result in a determination to either continue the present community sphere of influence, expand to include the City of Dublin, or declare a zero sphere of influence. The zero sphere option is not being recommended by the staff and there is no precedent for this process in California for healthcare districts.

Currently, there are 70 *healthcare* districts in California. These districts are governed by the California Health and Safety Code, in the broadest terms, to provide for and attend to the health of the community inside *or outside* the District boundaries. As healthcare continues to evolve and move away from expensive hospital based models, it is important to point out that 30 of the current healthcare districts do NOT operate hospitals and several have management contracts with limited direct governance. None of us should be surprised if more healthcare districts continue to move away from their hospitals to more efficient, cost effective, and responsive healthcare delivery models. As a result, the Eden Township Healthcare District should continue to operate even though it no longer manages a hospital.

I urge LAFCO to support maintaining the current sphere of influence of the Eden Township Healthcare District.

Please feel free to contact me if I can be of any service to you in the future.

Sincerely,



JOHAN KLEHS



## HAYWARD AREA RECREATION AND PARK DISTRICT

1099 'E' Street, Hayward, California 94541-5299 • Telephone (510) 881-6700 FAX (510) 888-5758

August 25, 2014

Ms. Mona Palacios, Executive Officer  
Alameda County LAFCo  
1221 Oak St. Rm 555  
Oakland, CA 94612

**RE: EDEN TOWNSHIP HEALTHCARE DISTRICT**

Dear Mona:

The Hayward Area Recreation and Park District is in support of the Eden Township Healthcare District retaining its current status as a Special District.

While it is true, that the ETHD no longer owns and operates a hospital they still provide vital services to residents through their monitoring of under-served health care needs and support of a wide range of organizations. It is my understanding that the District has provided over \$8.5 million to various community organizations and spent nearly \$30 million between 2004 and 2014 to keep San Leandro Hospital open, as well as provided funds to assist St. Rose Hospital in restructuring its debt and to help them meet payroll. These "safety net" facilities are of particular importance to those who may not have the type of health care coverage and access to services that many of us take for granted.

While we have no position on whether or not ETHD's should be expanded to include the City of Dublin our Board of Directors strongly urges the commission to at a minimum retain ETHD's current sphere of influence, which will allow them to continue their good work.

Sincerely,

John Gouveia  
General Manager

**BOARD OF  
DIRECTORS**

Louis M. Andrade  
Paul W. Hodges Jr.  
Minane Jameson  
Carol A. Pereira  
Dennis M. Waespi

**GENERAL MANAGER**

John Gouveia

cc: Board of Directors, Hayward Area Recreation and Park District



November 4, 2014

Mona Palacios  
Executive Officer  
Local Agency Formation Commission of Alameda County  
1221 Oak Street, Room 555  
Oakland, CA 94612

Dear Mona,

I am writing regarding the review of Eden Township Healthcare District which is to go before the LAFCo Commissioners at your next meeting on Thursday, November 13, 2014.

The District was given provisional approval pending a report which was due mid-year and which was postponed to November's regular meeting of your commission for a number of reasons.

I am writing to give you an update on our Strategic Plan implementation and to request that the Commission approve our sphere of influence coterminous with the District's boundaries for five years.

The District's strategic priorities and plan are attached for your review. The Strategic Plan is based on a five-year horizon and continues to be implemented. Like many agencies, we undertake five year plans and review and update this periodically. The District undertook the last plan revision in 2012 and made changes and adopted a plan, with community input.

We continue to support providers of services, as needed, based on a periodic needs survey, done in collaboration with other health care organizations and based upon the work of the Alameda County Healthcare Services Agencies needs assessment as well.

We have largely provided health care services through existing providers funding them for specific services or for services to a specific population. In our District, the under-served populations are concentrated in Ashland, Cherryland and South Hayward. This area of need has not changed much in the last ten years, although the service delivery to these populations has changed and new service locations have been established.

The strategic priority of providing services directly such as urgent care and outpatient psychiatric services are two that we are continuing to explore. We are in the early stages of exploring a partnership with a provider. This may lead to multiple locations in the District over time, say in the next five years.

The District is a public agency and as such, works in the full view and scrutiny of the community. We operate three medical offices, which are leased to individual physicians or smaller physician groups and non-profit physician groups, like the Palo Alto Medical Foundation. We also keep overhead expenses of the District low (about 9% of total expenses- Budget 2014-2015).

One of the commissioners asked why we should not dissolve and become a non-profit or a profit-making developer. We see our contribution as being accountable both to the public (our meetings are all open to the public and available for all to see and hear on our website if not in person) and to our customers; this is not something that the community can observe in a non-profit organization or in a private investor-owned company. We had 350 people at one of our meetings on the San Leandro Hospital issue in 2009. Our website contains updated information on our meetings (audio recordings), agendas, financial statements and history of the District. Open and Public has been the approach of the District in all its dealings.

The District has not collected tax revenue in over 30 years but still may be able to assist a need, if for example, a local hospital, like St. Rose Hospital in Hayward, should seek financial support in the form of a parcel tax and the District is uniquely placed to help, if such a tax gets voter approval. A non-profit organization needs to go to a City or the County for assistance in this regard.

The District, using its resources, has already been responsible for the construction of a replacement hospital for Eden Medical Center in Castro Valley. The District has spent \$30 million keeping San Leandro Hospital open from July 1, 2004 until September 2012. It was the District, not the County Health Care Services department, which was able to provide a short-term loan to St. Rose Hospital in August 2011 when it was short of cash due to billing problems, in order to meet payroll. In 2009, the District, as part of a health care group, gave \$1.5 million to help St. Rose Hospital re-structure its debt and raise new capital.

Since 1998, the District has provided more than \$8.9 million in grants to local providers to meet the service needs in the community (see attached Grant Funding Summary Report). The District has only suspended the grant program for a one year period during the Sutter Health legal dispute in 2010-2011. The District has provided funds for clinic services in underserved areas, education to prevent hospitalizations and maintain health for diabetics and people with hypertension, fall prevention for seniors, legal aid for seniors, obesity and nutrition counseling for teens, creating a community garden for at-risk youth, just to name a few projects. Some of our funding is directed to make the community aware of non-hospital services, which help them seek care early and keep them out of hospital emergency departments.

We have funded more than 80 agencies during this time, helping many tens of thousands of our community members.

The District has acquired the properties that it now owns by a variety of strategies, which were adjuncts of our main purpose to start with but have ended up being a service in their own right.

We acquired San Leandro Medical Arts Building, which houses more than 40 physicians' offices as part of the Hospital purchase. However, we are now the landlord of these physicians and providers. They approached us when they were having difficulties with the building, an old one, and asked for an upgrade in infrastructure while reducing their rents. The District did both in 2010 through the present, which a for-profit developer would have been loath to do, given the small margins and potential problems of a forty-year old building. As a result, the building is nearly 90% occupied today and patients are able to access a variety of physicians' services.

One of our strategic priorities was to reach out to the community and tell them more about what we do and learn what else they may need that is not currently available. In this regard, we have been at public places, health fairs and community events, attending twelve of them, learning and telling people about us and what we do. In the last year, we have reached nearly 6,000 people through advertising, direct conversations and one page handouts talking about the District.

The District is in active negotiations to settle the damage award to Sutter Health and expects to settle this and continue to function and provide services to the community over the long term.

Lastly, the Commission should review this District in the light of today's realities, indeed the realities of the healthcare market place since 1994: that's when the legislature enacted SB 1169, changing "hospital" in the Health and Safety Code to "health care". Health care districts have been divesting themselves of hospitals and serving the community in other ways that make more sense. A free-standing hospital, or even a small system of two or three, is vulnerable in today's healthcare marketplace. After all, more than 80% of health care is delivered outside the hospital, with that proportion increasing. Hospital stays are declining. More and more procedures are being done in an outpatient setting and in doctors' offices. The direction and premise of the Affordable Care Act is that the more people seek help early, to prevent hospitalization, the better for them and for the economy and the Country. That is what we are trying to do. Today, 51% of the 80 healthcare districts in California do not own or run a hospital (attached schedule and statistics from the Association of California Healthcare Districts).

Please let me know if there is any other information that you need. We will also be present at the meeting to answer questions.

Sincerely,



Dev Mahadevan

Chief Executive Officer

Eden Township Healthcare District

cc: Board of Directors, Eden Township Healthcare District



## **Strategic Plan Priorities**

The District will carry its mission forward by:

- Providing educational programs to promote health among adults and children in collaboration with schools, libraries, and health centers.
- Providing funding through the Community Health Fund for the underserved population of the District.
- Providing services directly, such as urgent care or outpatient psychiatric services which are needed in the community.
- Continuing to maintain investment properties that serve a medical or health purpose or provide revenue that may support such a purpose.
- Strategically managing and divesting itself of properties that may better promote the District's other strategies.
- Increasing awareness of the District's purpose and value to the residents of the District as evidenced by substantial increase in the number of people of the District who understand its purpose and its services to the community.
- Remaining financially sound and manage its operations towards this goal.

### **Actions to be taken to implement the strategy:**

1. Evaluate potential programs to meet community needs that are not being met. Involve the community in determining what service needs are not being met (urgent care to relieve waits in emergency departments, mental health services, children's services are examples). A few examples of actions steps are:

- Develop focus groups to evaluate community needs (staff)
- Hold meetings and invite the community to provide input (Community Health Advisory Committee)
- Continue to commit resources to some needed local hospitals like St. Rose Hospital and will devote all available cash resources for three years to support San Leandro Hospital (offer to APMC) (Board of Directors)
- Develop a business plan that shows that the District can meet these needs effectively and efficiently (staff)

2. Monitor the market to determine whether to hold or divest itself of real estate assets. While Dublin Gateway Center was purchased for strategic reasons that no longer exist, we have provided space for services, with large non-profit organizations (Palo Alto Medical Foundation and ValleyCare), that have served the communities and are well-regarded. The District will increase its sphere of influence to include the City of Dublin where opportunities may exist to provide services.

3. Increase the visibility of the District by regularly communicating the District's activities and results to the community through the website, direct communication using

newsletters and other media and by being more visible through board and staff at community events to tell the District's story.

- Determine what the community interests are and provide them with this information
- Develop a coherent message about the District's purpose and activities as part of such communication

EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**First Quarter 2000**

Teens in Crisis	\$5,000.00
Baywood Court Retirement Center	\$15,900.00
East Bay Cancer Support Group	\$9,650.00
Shelter Against Violence (SAVE)	\$25,000.00
Eden Youth and Family Center	\$28,890.00
San Leandro Boys & Girls Club	\$35,000.00
Davis Street Community Center	\$60,000.00

**Second Quarter 2000**

St. Rose Hospital Foundation	\$40,000.00
Spectrum Community Services	\$50,000.00
Alzheimer's Services of East Bay	\$30,000.00
Mercy Retirement and Care Center	\$15,000.00
YWCA Mid County Counseling Service	\$5,000.00
Christmas in April - Castro Valley Area	\$5,000.00

**Third Quarter 2000**

The Kids' Breakfast Club	\$25,000.00
Eden Area YMCA	\$5,000.00
San Leandro Shelter for Women & Children	\$45,000.00
Deaf Counseling, Advocacy and Referral (DCARA)	\$44,880.00
Legal Assistance for Seniors	\$47,500.00

**Fourth Quarter 2000**

Alameda County Public Health Department	\$5,000.00
Girls Incorporated	\$40,000.00
Students in Business	\$5,000.00
Castro Valley Unified School District	\$60,000.00
Grandparents and Relatives as Seconds Parents	\$7,369.00
Child Assault Prevention Training Center of California	\$30,000.00
Valley Community Health Center	\$17,817.00

**First Half Year 2001**

Shelter Against Violent Environments (SAVE)	\$30,000.00
Eden Youth and Family Center	\$18,000.00
Christmas in April	\$5,000.00
Tiburcio Vasquez Health Center	\$75,000.00

**Second Half Year 2001**

Alameda County WIC Immunization Project	\$55,985.00
Eden Counseling Services-Summer School Program	\$5,000.00
East Bay Cancer Support/Teen Support Group	\$10,500.00
San Leandro Boys and Girls Club - Hillside Unit	\$35,000.00
Teens in Crisis	\$63,040.00
Mercy Brown Bag/Hayward Area & Davis Street Senior Cntrs	\$15,000.00
Alzheimer's Service of the East Bay	\$30,000.00
San Lorenzo Unified School Dist./Counselor for Hillside	\$70,000.00
FESCO	\$36,500.00
Girls, Inc.	\$60,000.00
SOS Meals on Wheels	\$30,730.00
Davis Street Community Center	\$75,000.00
Spectrum Community Center - Fall Risk Reduction	\$50,000.00
Deaf Women Against Violence	\$44,880.00

EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**First Half Year 2002**

Castro Valley Unified School District	\$60,000.00
Deaf Counseling, Advocac and Referral Agency	\$44,000.00
Legal Assistance for Seniors	\$55,000.00
So. Alameda County Sponsoring Committee	\$20,000.00
Sepctrum	\$50,000.00
Lincoln Child Center	\$26,813.00
Mercy Retirement & Care Center	\$22,000.00
Kids Breakfast Club	\$31,500.00
Creekside Middle School	\$3,780.00
Sports4Kids	\$10,000.00

**Second Half Year 2002**

Alzheimers Services	\$40,000.00
Eden Counseling Services	\$5,000.00
Tri Valley Community Foundation	\$26,701.00
San Leandro Boys and Girls Club	\$35,000.00
Girl Scouts of San Francisco Bay Area	\$500.00
Spectrum	\$70,000.00
San Lorenzo Unified School District	\$70,000.00
Davis Street Community Center	\$75,000.00
Students in Business	\$5,000.00
Christmas in April	\$5,000.00

**First Half Year 2003**

Youth and Family Services	\$5,000.00
FESCO	\$25,500.00
Cornerstone Comm. Dev. (BFWC)	\$50,000.00
Castro Valley High School	\$60,000.00
H.A.R.D.	\$18,876.00
Girls, Inc.	\$40,000.00
La Familia Counseling Services	\$60,000.00
East Bay Agency for Children	\$45,000.00

**Second Half Year 2003**

Boys and Girls Club of San Leandro	\$25,000.00
SOS Meals on Wheels	\$12,000.00
Davis Street Community Center	\$75,000.00
East Bay Cancer Support Group, Inc.	\$13,000.00
Legal Assistance for Seniors	\$40,000.00
Mercy Retirement & Care Center	\$15,000.00
LaClinica de La Raza	\$66,000.00
The Kid's Breakfast Club	\$10,000.00
Eden Counseling Services, Inc.	\$5,000.00
Seventh Step Foundation, Inc.	\$15,000.00
Tri-City Health Center	\$25,000.00

**FIRST HALF YEAR 2004**

Building Futures for Women and Children	\$40,000.00
Family Services of San Leandro	\$35,000.00
Ashland Free Medical Clinic	\$37,500.00
CommPre	\$35,000.00

EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**SECOND HALF YEAR 2004**

San Leandro Boys and Girls Club	\$20,000.00
East Bay Agency for Children	\$45,000.00
FESCO	\$20,110.00
Mercy Retirement and Care Center	\$15,000.00
SOS Meals on Wheels	\$16,104.00
St. Rose Hospital	\$35,000.00
Eden Counseling Service	\$5,000.00
CALICO	\$5,000.00
Alzheimer's Services of the East Bay	\$10,000.00

**FIRST HALF YEAR 2005**

Eden I&R	\$10,000.00
CVHS PTSA	\$1,500.00
Joseph Matteucci Foundation	\$5,000.00
Ala. County Public Health Immunization Project	\$25,000.00
Spectrum Community Services	\$65,000.00
Davis Street Family Resource Center	\$75,000.00
Building Futures w/Women and Children	\$20,000.00
The Kids Breakfast Club	\$20,000.00
Christmas in April	\$5,000.00

**SECOND HALF YEAR 2005**

Mercy Brown Bag Program	\$15,000.00
San Leandro Boys & Girls Club	\$15,000.00
Greater Hayward Area Recreation and Park	\$30,000.00
Legal Assistance for Seniors	\$25,000.00
The East Bay Cancer Support Group, Inc.	\$25,000.00
Ombudsman, Inc.	\$20,000.00
Stepping Stones Growth Center	\$25,000.00
LaFamilia Counseling Service	\$45,000.00
La Clinica de La Raza	\$25,000.00
CALICO	\$10,000.00

**FIRST HALF YEAR 2006**

CV High School PTA	\$1,500.00
Better Health Foundation	\$5,000.00
Foundation for Osteoporosis Research and Education	\$30,000.00
The SOS/Meals on Wheels	\$16,698.00
Building Futures with Women and Children	\$30,000.00
Alzheimer's Services of the East Bay	\$10,000.00
Ashland Free Medical Clinic	\$15,000.00
Tri-City Health Center	\$40,000.00
So. Alameda County Sponsoring Committee	\$15,000.00
Christmas in April	\$5,000.00
Tiburcio Vasquez Health Center	\$47,500.00

EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**SECOND HALF YEAR 2006**

Boys & Girls Club of San Leandro	\$20,000.00
Davis Street Family Resource Center	\$70,000.00
Spectrum Community Services	\$40,000.00
Legal Assistance for Seniors	\$25,000.00
St. Rose Hospital Foundation	\$30,000.00
Greater Hayward Area Recreation and Park Foundation	\$35,000.00
East Bay Agency for Children	\$45,000.00
Family Service Counseling Center	\$30,000.00
East Bay Cancer Support Group	\$15,000.00
Ombudsman, Inc.	\$25,000.00
Lincoln Child Center	\$15,000.00
Mercy Brown Bag Program	\$12,000.00
Reach Out and Read Requested	\$4,500.00

**FIRST HALF YEAR 2007**

Magnolia Women's Recovery Program, Inc.	\$33,993.00
Alzheimer's Services of the East Bay	\$40,000.00
CALICO Center	\$20,000.00
CV Youth Soccer League - TOPSoccer League	\$5,000.00
Building Futures with Women and Children	\$30,000.00
California State University, East Bay Foundation	\$57,500.00
LaClinica de La Raza, Inc.	\$26,400.00
Row Chabot, Inc.	\$15,000.00
Tri-City Health Center	\$50,000.00
Alameda County WIC Program	\$75,000.00

**SECOND HALF YEAR 2007**

CV High School PTS Association	\$2,000.00
Davis Street Family Resource Center	\$75,000.00
Legal Assistance for Seniors	\$25,000.00
Boys & Girls Club of San Leandro	\$30,000.00
Greater Hayward Area Recreation and Park Foundation	\$25,000.00
East Bay Agency for Children	\$45,000.00
Eden I&R	\$25,000.00
Spectrum Community Services	\$65,000.00
Tiburcio Vasquez Health Center, Inc.	\$39,091.00
Southern Alameda County Sponsoring Committee	\$15,000.00
Mercy Brown Bag Program	\$12,000.00

**FIRST HALF YEAR 2008**

Emergency Shelter Program, Inc.	\$25,000.00
Castro Valley High School Parent, Teacher, Student Associati	\$2,000.00
Service Opportunities for Seniors Meals on Wheels	\$31,049.00
CALICO Center	\$20,000.00
Tri-City Health Center	\$40,000.00
Horizon Services, Inc.	\$35,000.00
Cornerstone Community Development Corporation, dba Buildi	\$30,000.00
Foundation for Osteoporosis Research and Education	\$47,276.00
St. Rose Hospital Foundation	\$45,000.00



EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**SECOND HALF YEAR 2008**

Alameda County WIC Program	\$75,000.00
Eden Youth and Family Center	\$200,000.00
Greater Hayward Area Recreation and Park Foundation	\$20,000.00
Davis Street Family Resource Center	\$75,000.00
La Clinica de La Raza, Inc.	\$50,000.00
Spectrum Community Service	\$60,000.00
Family Services of San Leandro (dba) Family Services	\$25,000.00
Mammogram Screening of Alameda County, Inc.	\$2,000.00
East Bay Agency for Children	\$45,000.00
Mercy Brown Bag Program	\$12,000.00

**FIRST HALF YEAR 2009**

Emergency Shelter Program, Inc.	\$30,000.00
Tri-City Health Center	\$40,000.00
Service Opportunities for Seniors, Meals on Wheels	\$37,756.00
Be A Mentor, Inc.	\$5,000.00
United Seniors of Oakland and Alameda County	\$5,000.00
Boys & Girls Club of San Leandro	\$35,000.00
CVHS PTSA Sober Grad Cruise 2009	\$3,800.00
Magnolia Women's Recovery Program, Inc.	\$40,000.00
Cornerstone Community Development, dba Bldg. Futures	\$30,000.00
Associated Community Action Program	\$30,000.00

**SECOND HALF YEAR 2009**

Horizon Services, Inc., dba CommPre	\$20,000.00
Eden I & R, Inc.	\$15,000.00
La Familia Counseling Service	\$51,600.00
Greater HARD, Ashland Community Center	\$30,000.00
Spectrum Community Services	\$30,000.00
Mercy Brown Bag Program	\$12,000.00
CALICO Center	\$30,000.00
La Clinica de La Raza	\$50,000.00
East Bay Agency For Children	\$25,000.00
Davis Street Family Resource Center	\$75,000.00
St. Rose Hospital	\$1,500,000.00

**FIRST HALF YEAR 2010**

Family Emergency Shelter Coalition	\$5,000.00
SOS Meals on Wheels	\$41,000.00
Tri-City Health Center	\$30,000.00
Alzheimer's Services of the East Bay	\$10,000.00
Cal State East Bay Foundation	\$40,000.00
Eden Medical Center Foundation	\$5,000.00
Alameda County WIC Program	\$75,000.00
Emergency Shelter Program	\$30,000.00
Cornerstone, dba Bldg. Futures With Women & Children	\$30,000.00
Davis Street Family Resource Center	\$500,000.00

EDEN TOWNSHIP HEALTHCARE DISTRICT  
GRANT FUNDING SUMMARY REPORT

**SECOND HALF YEAR 2010**

CVHS PTSA Sober Grad Cruise 2010	\$1,000.00
Magnolia Women's Recovery Program, Inc.	\$20,000.00
Mammography Screening of Alameda, Inc.	\$2,500.00
La Familia Counseling Service	\$25,000.00
East Bay Innovations	\$3,000.00
San Leandro Unified School District	\$25,000.00
Eden I & R, Inc.	\$15,000.00
Mercy Brown Bag Program, Inc.	\$13,000.00
East Bay Agency For Children	\$10,000.00
CALICO Center	\$15,000.00
Greater H.A.R.D. Ashland Community Center	\$20,000.00
Girls Incorporated of Alameda County	\$15,000.00
La Clinica de La Raza, Inc.	\$20,000.00
Spectrum Community Services, Inc.	\$25,000.00
Alameda County Deputy Sheriff's' Activities League, Inc.	\$25,000.00

**YEAR 2012**

Davis Street Family Resource Center Eden Wellness Clinics	\$25,000.00
La Clinica de La Raza, Inc.	\$25,000.00
Tiburcio Vazquez Health Center, Inc.	\$25,000.00
Eden I & R, Inc.	\$5,000.00
Mercy Brown Bag Program	\$5,000.00
Cornerstone, dba Building Future with Women & Children	\$5,000.00
Spectrum Community Services	\$5,000.00
Tri City Health Center	\$5,000.00

**YEAR 2013**

Eden I & R	\$10,000.00
SOS Meals on Wheels	\$10,000.00
Mercy Retirement & Care Center	\$7,500.00
La Clinica de La Raza	\$25,000.00
San Leandro Boy & Girls Club	\$15,000.00
East Bay Agency for Children	\$25,000.00
Davis Street Community Center	\$10,000.00
Tiburcio Vasquez Health Center	\$25,000.00
Spectrum Community Services	\$25,000.00
Building Futures with Women & Children	\$10,000.00

<b>TOTAL GRANT FUNDS GIVEN TO DATE:</b>	<b>\$8,898,188.00</b>
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<b>Health Care Districts:</b> <b>A Comprehensive List of Geographic Locations and Services Provided</b>					
Healthcare District	County	City	Urban/Rural	Services	AB 678 Notes
Avenal Hospital District	Kings	Avenal	Urban	Ambulance	closed
Cambria Health Care District	San Luis Obispo	Cambria	Rural	Ambulance	NH
Cloverdale Health Care District	Sonoma	Cloverdale	Rural	Ambulance	NH
Coast Life Support District	Mendocino	Gualala	Rural	Ambulance	NH
Exeter Ambulance District	Tulare	Exeter	Rural	Ambulance	NH
Muroc Healthcare District	Kern	Boron	Rural	Ambulance	NH
Del Norte Healthcare District	Del Norte	Crescent City	Rural	Ambulance/ Clinic	leased P
West Side Community Healthcare District	Stanislaus	Newman	Rural	Ambulance	NH
Alta Healthcare Distrit	Tulare		Rural	bankruptcy	
Sierra Kings Health Care District	Fresno	Reedley	Rural	bankruptcy	Sold P
Kingsburg District Hospital	Fresno	Kingsburg	Rural	Bankruptcy	
Indian Valley Health Care District	Plumas	Greenville	Rural	Bankruptcy	closed
Bloss Memorial Healthcare District	Merced	Atwater	Rural	Clinic	closed
Del Puerto Health Care District	Stanislaus	Patterson	Rural	Clinic	closed
Heffernan Memorial Hospital District	Imperial	Calexico	Rural	Clinic	closed
West Side Health Care District	Kern	Taft	Rural	Clinic: Urgent care	sold P
Mark Twain Health Care District	Calaveras	San Andreas	Rural	Community-based services	leased P
Beach Cities Health District	Los Angeles	Redondo Beach	Urban	Community-based services	closed

\* "NH" means the District never had a Hospital

\* "Sold P" means the District sold their Hospital pursuant to H & S code section p

\* "Leased P" means the District leased their Hospital pursuant to H & S code section p

\* "Closed" means the Hospital closed

**Health Care Districts:  
A Comprehensive List of Geographic Locations and Services Provided**

Healthcare District	County	City	Urban/Rural	Services	AB 678 Notes
Camarillo Healthcare District	Ventura	Camarillo	Urban	Community-based services	sold P
Corning Healthcare District	Tehama	Corning	Rural	Community-based services	NH
Desert Healthcare District	Riverside	Palm Springs	Urban	Community-based services	leased P
East Kern Health Care District	City of California	Kern	Rural	Community-based services	NH
Eden Township Healthcare District	Alameda	Castro Valley	Urban	Community-based services	sold P
Fallbrook Healthcare District	San Diego	Fallbrook	Rural	Community-based services	leased P
Grossmont Healthcare District	San Diego	La Mesa	Urban	Community-based services	leased P
Los Medanos Community Healthcare District	Contra Costa	Pittsburg	Urban	Community-based services	closed
Lindsay Local Hospital District	Tulare	Lindsay	Rural	Community-based services	closed
Mt. Diablo Health Care District	Contra Costa	Concord	Urban	Community-based services	sold P (dependent)
Peninsula Health Care District	San Mateo	Burlingame	Urban	Community-based services	sold P
Petaluma Health Care District	Sonoma	Petaluma	Urban	Community-based services	leased P
Redbud Healthcare District	Lake	Clearlake	Rural	Community-based services	sold P
Selma Healthcare District	Fresno	Selma	Rural	Community-based services	sold P
Sequoia Healthcare District	San Mateo	Redwood City	Urban	Community-based services	sold P
Antelope Valley Healthcare District	Los Angeles	Lancaster	Urban	Hospital	
Bear Valley Community Healthcare District	San Bernardino	Big Bear Lake	Rural	Hospital	

<b>Health Care Districts:</b> <b>A Comprehensive List of Geographic Locations and Services Provided</b>					
Healthcare District	County	City	Urban/Rural	Services	AB 678 Notes
City of Alameda Health Care District	Alameda	Alameda	Urban	Hospital	
Coalinga Hospital District	Fresno	Coalinga	Rural	Hospital	
Corcoran Hospital District	Kings	Corcoran	Rural	Hospital	closed
Eastern Plumas Healthcare District	Plumas	Portola	Rural	Hospital	
El Camino Hospital District	Santa Clara	Mountain View	Urban	Hospital	
Hi-Desert Memorial Health Care District	San Bernardino	Joshua Tree	Rural	Hospital	
John C. Fremont Healthcare District	Mariposa	Mariposa	Rural	Hospital	
Kaweah Delta Health Care District	Tulare	Visalia	Urban	Hospital	
Kern Valley Healthcare District	Kern	Lake Isabella	Rural	Hospital	
Last Frontier Health Care District (Modoc Medical Center)	Alturas	Modoc	Urban	Hospital	
Lompoc Healthcare District	Santa Barbara	Lompoc	Rural	Hospital	
Marin Healthcare District	Marin	Corte Madera	Urban	Hospital	
Mayers Memorial Hospital District	Shasta	Fall River Mills	Rural	Hospital	
Mendocino Coast Healthcare District	Mendocino	Fort Bragg	Rural	Hospital	
Mountain Communities Healthcare District	Trinity	Weaverville	Rural	Hospital	
North Sonoma County Hospital District (Healdsburg District Hospital)	Sonoma	Healdsburg	Rural	Hospital	closed
Northern Inyo County Local Hospital District	Inyo	Bishop	Rural	Hospital	
Oak Valley Hospital District	Stanislaus	Oakdale	Rural	Hospital	
Palm Drive Health Care District	Sonoma	Sebastopol	Rural	Hospital	closed
Palo Verde Health Care District	Riverside	Blythe	Rural	Hospital	
Palomar Health	San Diego	San Diego	Urban	Hospital	

<b>Health Care Districts:</b> <b>A Comprehensive List of Geographic Locations and Services Provided</b>					
Healthcare District	County	City	Urban/Rural	Services	AB 678 Notes
Pioneers Memorial Healthcare District	Imperial	Brawley	Rural	Hospital	
Plumas District Hospital	Plumas	Quincy	Urban	Hospital	
Salinas Valley Memorial Healthcare System	Monterey	Salinas	Urban	Hospital	
San Benito Health Care District (Hazel Hawkins Memorial Hospital)	San Benito	Hollister	Rural	Hospital	
San Bernardino Mountain Community Hospital District	San Bernardino	Lake Arrowhead	Rural	Hospital	
San Geronio Memorial Health Care District	Riverside	Banning	Rural	Hospital	
Seneca Healthcare District	Plumas	Chester	Rural	Hospital	
Sierra View Local Hospital District	Tulare	Porterville	Rural	Hospital	
Sonoma Valley Health Care District	Sonoma	Sonoma	Urban	Hospital	
Southern Humboldt Community Healthcare District (Jerald Phelps Community Hospital)	Humboldt	Garberville	Rural	Hospital	
Southern Inyo Healthcare District	Inyo	Lone Pine	Rural	Hospital	
Southern Mono Healthcare District (Mammoth Hospital)	Mono	Mammoth Lakes	Rural	Hospital	
Surprise Valley Health Care District	Modoc	Cedarville	Rural	Hospital	
Tahoe Forest Hospital District	Nevada	Truckee	Rural	Hospital	
Tehachapi Valley Healthcare District	Kern	Tehachapi	Rural	Hospital	
Tri-City Healthcare District	San Diego	Oceanside	Urban	Hospital	
Tulare District Healthcare System	Tulare	Tulare	Rural	Hospital	
Washington Township Health Care District	Alameda	Fremont	Urban	Hospital	
West Contra Costa Healthcare District	Contra Costa	San Pablo	Urban	Hospital	



**Health Care Districts:**  
**A Comprehensive List of Geographic Locations and Services Provided**

Healthcare District	County	City	Urban/Rural	Services	AB 678 Notes
Chowchilla Memorial Hospital District	Madera	Chowchilla	Rural	Skilled Nursing Facility	closed
North Kern South Tulare Hospital District (Delano District Skilled Nursing Facility)	Kern	Delano	Rural	Skilled Nursing Facility	NH
Soledad Community Health Care District	Monterey	Soledad	Rural	Skilled Nursing Facility	NH